



## Cost of Poor Quality (COPQ) Analysis Worksheet Template

### Purpose of this Worksheet

The aim of this worksheet is to help you:

- Identify how poor software and system quality translates into measurable costs.
- Classify these costs under the four COPQ categories (Prevention, Appraisal, Internal Failure, External Failure).
- Reflect on how investing in quality early reduces total project and operational costs.
- Strengthen your ability to make a **business case for quality improvement**.

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### Section 1 – Scenario Description

#### Instructions:

Think of a real or hypothetical example of a software or system failure that led to negative business, technical, or user outcomes.

Description of the System/Project	Example: Banking mobile app, hospital record system, ERP deployment
Brief Description of Failure/Issue	e.g., Frequent crashes after update, resulting in failed transactions
When Was It Detected?	During development / Testing / After release
Who Was Affected?	(e.g., customers, employees, vendors, public)
Business Impact Summary	(e.g., loss of revenue, customer complaints, downtime, legal risk)

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### Section 2 – Categorizing the Cost of Poor Quality



Use the table below to classify all identifiable costs under the **four COPQ categories**.  
Add as many rows as needed.

Category	Examples of Costs	Specific Case Example (from your scenario)	Estimated Cost/Impact
<b>Prevention Costs</b>	Investments to avoid defects (training, process improvement, code review tools, QA planning)		
<b>Appraisal Costs</b>	Costs of inspection, testing, reviews before release		
<b>Internal Failure Costs</b>	Costs from defects found before release (rework, debugging, wasted hours)		
<b>External Failure Costs</b>	Costs from defects after release (warranty claims, lost customers, reputation damage, penalties)		

### Section 3 – Impact Analysis

**Instructions:** Reflect on how this issue affected different stakeholders and operations.

Stakeholder	Impact Type (Financial, Operational, Reputational, etc.)	Severity (Low/Medium/High)	Comments
Customers			
Internal Users / Employees			
Management / Executives			
Developers / IT Team			



Regulatory Bodies / Industry			
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### Section 4 – Root Cause & Preventive Opportunities

**Instructions:** Identify what could have prevented the issue and how to avoid recurrence.

Root Cause Identified	Preventive Action or Quality Initiative	Estimated Cost to Implement	Expected Savings (Post-Implementation)
e.g., Lack of code review	Introduce peer code review before release	\$5,000	\$20,000 (reduced rework costs)

### Section 5 – Reflection and Lessons Learned

**Reflective Questions (Write your response):**

1. Which COPQ category represented the **largest cost** in your scenario? Why?
2. What **early-stage actions** could have reduced or eliminated these costs?
3. How would you communicate this COPQ analysis to management to justify quality investments?
4. How can you integrate COPQ tracking into your project or organizational metrics going forward?

### Optional: COPQ Summary Chart (For Visual Learners)

Learners can create a simple pie or bar chart (in Excel or Word) to visualize their cost breakdown by category.

Category	Estimated Total Cost (\$)	% of Total
Prevention		
Appraisal		
Internal Failure		



External Failure		
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❏ Section 6 – Key Takeaway

**Summary Prompt:**

In one paragraph, summarize what you learned about the relationship between *prevention* and *failure* costs in software quality management.